

**HINDUSTAN UNILEVER LIMITED**  
**DIFFERENTIAL REMUNERATION POLICY FOR NON-EXECUTIVE DIRECTORS (NEDs)**

**Background**

The Members of the Company, at the 82nd Annual General Meeting held on 29th June, 2015, had revised the maximum limit of remuneration payable to Non-Executive Directors from the existing ₹150 lakhs to ₹300 lakhs, in aggregate, with effect from 1st April, 2015 for a period of five years. This time period was duly extended upto 31st March, 2026. Further, at the 91st Annual General Meeting held on 21st June, 2024, the Members approved revision of maximum limit of remuneration payable to Non-Executive Directors from ₹300 lakhs to ₹400 lakhs per annum in aggregate effective from 1st April, 2024 till 31st March, 2029. The revision of the maximum limit of remuneration payable was approved by Members to be commensurate with enhanced role and engagement of the Non-Executive Directors of the Company.

Differential Remuneration Policy is a globally accepted and recommended policy of remunerating Non-Executive Directors. Considering the enhanced role and responsibilities of the Independent Directors in the current Corporate Governance regime as also provided under the Companies Act, 2013. The Board of Directors had adopted a Differential Remuneration Policy for Non-Executive Directors which is linked to the attendance at the Board and Committee Meetings, position of Chairman or Member of Committees.

The Company currently follows a policy of fixed remuneration to Non-Executive Directors. As per the current policy, Company pays an annual fixed compensation of ₹25 lakhs as a Commission to each of the Independent Directors. In addition, a sitting fees of ₹75,000/- is paid for attending each of the meetings of Board and Committees thereof. The Non-Executive Chairman of the Company receives an annual fixed compensation of ₹1 crore, as Commission, in addition to sitting fees of ₹75,000/- paid for attending each of the meetings of the Board.

The criteria and corresponding commission amount payable to Independent Directors as per Differential Remuneration Policy is detailed below:

<b>Particulars</b>	<b>Commission (₹Lakhs p.a.)</b>
Base Fixed Commission for Independent Directors	25.00
<b><u>Additional Variable Fees:</u></b>	
<b>Corresponding to the percentage of attendance at all the Board and Committee Meeting(s)</b>	5.00
<b>In the capacity of Chairperson of the Committee:</b>	
Audit Committee	2.00
Nomination and Remuneration Committee	2.00
Stakeholder Relationship Committee	2.00
CSR-ESG Committee	2.00
Risk Management Committee	2.00
Any other Board Committee	2.00
<b>In the capacity of Member of the Committee:</b>	
Audit Committee	1.00
Nomination and Remuneration Committee	1.00
Stakeholder Relationship Committee	1.00
CSR-ESG Committee	1.00
Risk Management Committee	1.00
Any other Board Committee	1.00

The above remuneration will be exclusive of Sitting Fees of ₹75,000 for attending meetings of the Board and Committees thereof.